

1 Ronald S. Kravitz (SBN 129704)
2 MILLER SHAH LLP
3 456 Montgomery Street, Suite 1900
4 San Francisco, CA 94104
5 Telephone: (866) 540-5505
6 Facsimile: (866) 300-7367
7 Email: rskravitz@millershah.com

8 D. Joshua Staub (SBN 170568)
9 LAW OFFICE OF D. JOSHUA STAUB
10 13015 Washington Blvd.
11 Los Angeles, CA 90066
12 Telephone: (310) 929-5269
13 Facsimile: (213) 816-1932
14 Email: josh@djoshuastaub.com

15 *Attorneys for Plaintiff Lance Baird and the*
16 *Putative Class*

17 Sam Schwartz-Fenwick (admitted PHV)
18 **Seyfarth Shaw LLP**
19 233 S Wacker Dr # 8000,
20 Chicago, IL 60606
21 Telephone: (312)-460-5948
22 Facsimile: (312):460-7948
23 Email: sschwartz-fenwick@seyfarth.com

24 Eric W. May
25 **Seyfarth Shaw LLP**
26 2029 Century Park East, Suite 3500
27 Los Angeles, CA 90067-3021
28 Telephone: (310) 277-7200
Facsimile: (310) 201-5219
Email: EMay@seyfarth.com

Attorneys for Defendants

1
2 **IN THE UNITED STATES DISTRICT COURT**
3 **FOR THE CENTRAL DISTRICT OF CALIFORNIA**

4 LANCE BAIRD, individually, and
5 on behalf of all others similarly
6 situated, and on behalf of the
7 HYATT CORPORATION
8 RETIREMENT SAVINGS PLAN,
9 Plaintiff(s),

10 v.

11 HYATT CORPORATION;
12 BENEFITS COMMITTEE and its
13 members,
14 Defendants.

Case No.: 2:22-cv-01620-DSF(Ex)

**PLAINTIFF’S NOTICE OF AND
UNOPPOSED AMENDED
MOTION FOR PRELIMINARY
APPROVAL OF SETTLEMENT,
JOINT MODIFICATION OF
CLASS DEFINITION, AND
APPROVAL OF CLASS
NOTICE, AND MEMORANDUM
OF POINTS AND
AUTHORITIES IN SUPPORT
THEREOF**

15 DATE: December 18, 2023

16 TIME: 1:30 PM

17 DEPT.: Courtroom 7D

18 JUDGE: Hon. Dale S. Fischer

19 Complaint Filed: March 10, 2022

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PLAINTIFF’S NOTICE OF AND UNOPPOSED AMENDED MOTION FOR PRELIMINARY
APPROVAL OF SETTLEMENT APPROVAL OF CLASS NOTICE AND MEMORANDUM OF
POINTS AND AUTHORITIES

CASE NO.: 2:22-CV-01620-DSF-(Ex)

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NOTICE OF MOTION AND MOTION

TO THE COURT, ALL PARTIES, AND THEIR ATTORNEYS FO
RECORD:

PLEASE TAKE NOTICE that Plaintiff Lance Baird, individually,
on behalf of the proposed Settlement Class (“Plaintiff”), will and hereby
does move the Court to grant Plaintiff’s Unopposed Amended Motion for
Preliminary Approval of Class Action Settlement (“Motion”).

Defendants Hyatt Corporation (“Hyatt”) and the Hyatt
Corporation Benefits Committee (previously identified incorrectly as
Benefits Committee) (“Committee”) are collectively referred to herein as
the “Hyatt Defendants.”

The Hyatt Defendants do not oppose this Motion.

The hearing on this Motion will be held on December 18, 2023 at
1:30 p.m. in the Courtroom of the Honorable Dale S. Fischer, located at
the United States District Court for the Central District of California,
First Street Courthouse, located at 350 West 1st Street, Courtroom 7D,
Los Angeles, CA 90012.

Plaintiff brings this Motion pursuant to Federal Rule of Civil
Procedure 23(e) and seeks an Order granting this Motion.

The Motion is based on this Notice of Motion and Motion; the
Supporting Memorandum of Points and Authorities; the attached
Declaration of Ronald S. Kravitz (including supporting exhibits)
("Kravitz Decl."); the pleadings, records, and papers on file in this
action; and all other matter properly before this Court.

Plaintiff moves for the Court to enter an Order granting:

- a) class certification of the following proposed settlement
class under Rule 23(b)(1): All current and former
participants of the Hyatt Corporation Retirement

1 Savings Plan (the “Plan”) who are located in California,
2 Illinois, and New York, receive the full value of their
3 credit card tips outside of their regular paycheck and
4 had a deferral election for the Plan in place at the time
5 they received the reported tips from March 10, 2016
6 through the date of the Preliminary Approval Order
7 (“Class Period”). Excluded from the Class are members
8 of the Committee;

9 b) approval of the proposed settlement as fair, reasonable,
10 and adequate;

11 c) approval of the notice to be disseminated to settlement
12 class members in the form and manner proposed by the
13 Plaintiff and the Hyatt Defendants (the “Parties”) as
14 set forth in the Second Amended Settlement
15 Agreement and exhibits thereto;

16 d) appointment of Strategic Claims Services to serve as
17 the Settlement Administrator;

18 e) set the request for deadlines for class notice to be sent,
19 exclusion, and objection deadlines, and a hearing date
20 and schedule for final approval of the Settlement and
21 consideration of Class Counsel’s fee application and the
22 class representative’s case contribution award;

23 f) the setting of a Fairness Hearing by no later than 120
24 calendar days after the date the Motion for Entry of
25 the Preliminary Order is approved;

26 g) leave for Class Counsel to file a motion for Final
27 Approval of the Settlement and for awards of
28 Attorneys’ Fees and Class Representative’s Case
Contribution Award at least 45 days prior to the

Fairness Hearing;

- h) that any objections or supporting documents be submitted to the Settlement Administrator at least 30 days prior to the scheduled Fairness Hearing; and
- i) leave for Class Counsel to submit to the Court a mutually agreed upon motion for entry of the Final Approval Order by no later than 10 business days before the Fairness Hearing.

Dated: November 17, 2023

/s/ Ronald S. Kravitz
 Ronald S. Kravitz
 MILLER SHAH LLP
 456 Montgomery Street, Suite 1900
 San Francisco, CA 94104
 Telephone: (866) 540-5505
 Facsimile: (866) 300-7367
 mail: rskravitz@millershah.com

Attorney for Plaintiff and the Putative Class

1 **MEMORANDUM OF POINTS AND AUTHORITIES**

2 **I. INTRODUCTION AND PROCEDURAL HISTORY**

3 **A. The Parties**

4 Plaintiff Lance Baird (“**Plaintiff**”) commenced this action on
5 March 10, 2022, against Defendant Hyatt Corporation (“**Hyatt**”) and
6 the Hyatt Corporation Benefits Committee (previously identified
7 incorrectly as Benefits Committee) (“**Committee**”).

8 Hyatt and the Committee are collectively referred to herein as the
9 “Hyatt Defendants.”

10 The Hyatt Defendants, and Plaintiff are collectively referred to
11 herein as the “Parties”.

12 **B. Plaintiff’s Allegations**

13 In the operative Complaint, Plaintiff alleges, *inter alia*, that the
14 Hyatt Defendants breached their fiduciary obligations by excluding
15 tipped income from the income eligible for deferral to the Hyatt
16 Corporation Retirement Savings Plan (the “**Plan**”), when the Plan
17 defines tips as income subject to deferral. Plaintiff asserts that the
18 exclusion of credit-card tipped income is “mandated” at all Hyatt
19 locations, and that the failure to defer credit card-tipped income harmed
20 participants by causing under-contribution to their 401(k) accounts (the
21 “missed deferral opportunities”).

22 Plaintiff also asserts that, in contravention of ERISA Section 510,
23 the Hyatt Defendants intentionally discriminated against those classes
24 of employees who received tipped income by denying them the right to
25 defer such income.

26 The Hyatt Defendants deny all of the Plaintiff’s allegations.

27 **C. Discovery Efforts**

28 Shortly after the filing of the Complaint, Plaintiff and the Hyatt
Defendants agreed to stay the case to narrow the issues in dispute and

1 proceed to mediation.

2 Through the exchange of documents and information, the Parties
3 were able to agree that the Hyatt Defendants' practice of having
4 employees' credit card-tipped earnings paid outside of their regular
5 paycheck was limited to California and a few other locations that
6 required the daily cash-out of tipped earnings under the applicable
7 collective bargaining agreement or other established union practice and
8 to narrow the dispute to the following issues: 1) the permissibility of
9 Hyatt Defendants' prior practice of having employees' credit card-
10 tipped earnings excluded from deferral to the Plan in California and in
11 a few other locations that required daily cash-outs of tipped earnings
12 under the applicable collective bargaining agreement or other
13 established union practice; 2) whether the employees can be made
14 whole by providing them with 50% of the missed deferrals and 100% of
15 the missed match; and 3) whether the amendment to the Plan effective
16 February 1, 2022 resolved the missed deferral issue; 3) whether a
17 three-or six-year "lookback period" applies; and 4) the proper rate of
18 return on the alleged losses for the missed deferral opportunity.

19 **D. Mediation**

20 The Parties mediated the case with a well-respected neutral,
21 Robert A. Meyer (JAMS), on multiple occasions, resulting in an
22 understanding of the principal settlement terms on December 22, 2022.

23 The Parties were able to reach a settlement agreement on March
24 21, 2023 ("**Initial Settlement Agreement**") that was amended on
25 June 30, 2023 ("**Amended Settlement Agreement**") to clarify certain
26 terms, and again amended on November 9, 2023 to address issues
27 identified by the court on August 28, 2023 ("**Second Amended**
28 **Settlement Agreement**"). See Declaration of Ronald S. Kravitz
("Kravitz Decl."), ¶ 4, Exhibit A [Initial Settlement Agreement], ¶ 5,

1 Exhibit B [Amended Settlement Agreement], and ¶ 6, Exhibit C [Second
2 Amended Settlement Agreement].).

3 **E. Settlement Terms**

4 The Hyatt Defendants have agreed to pay a gross settlement
5 amount of \$1,475,000 to resolve Plaintiff's claims, inclusive of all claims
6 for attorneys' fees and costs, as well as payment of Plaintiff's case
7 contribution award for acting as class representative, and the costs of
8 administering the Second Amended Settlement Agreement.

9 The amount paid to each current participant and authorized
10 former participant in the Plan will be determined by a method of
11 allocation that is based on the missed deferral opportunity of each class
12 member during the relevant period.

13 Moreover, current Plan participants in the Plan do not need to do
14 anything affirmative to receive payment under the Second Amended
15 Settlement Agreement, as their accounts will automatically be credited
16 with the amount due them under the Second Amended Settlement
17 Agreement. As to former Plan participants, they will receive a check.

18 **F. The Independent Fiduciary Approved the Settlement**

19 Pursuant to the terms of the Initial Settlement Agreement, the
20 Parties submitted the Initial Settlement to Fiduciary Counselors, an
21 independent fiduciary, on May 12, 2023 for review and approval of the
22 terms of the proposed settlement pursuant to PTE 2003-39.

23 In response to issues raised by Fiduciary Counselors, the Parties
24 entered into the Amended Settlement Agreement to modify the method
25 of allocation defined in the Initial Settlement Agreement to harmonize
26 with Fiduciary Counselors' observations and recommendations. *See*
27 *Kravitz Decl.*, ¶4 Exhibit B.

28 On June 26, 2023, the Parties received the report from Fiduciary
Counselors *See Kravitz Decl.*, ¶18, Exhibit D.

1 Based on Fiduciary Counselors’ determinations about the Initial
2 Settlement Agreement, Fiduciary Counselors approved its terms in
3 accordance with PTE 2003-39; and provided its release in its capacity as
4 a fiduciary of the Plan, for and on behalf of the Plan. Fiduciary
5 Counselors affirmed that the amendment to the Plan effective February
6 1, 2022 resolved the dispute raised in this action prospectively.

7 **G. Settlement Administration Costs**

8 Class counsel obtained bids from three settlement administration
9 companies. Kravitz Decl., ¶ 25. The bids included an estimate and a
10 cap. See Kravitz Decl., ¶¶ 25-28. Strategic Claims Services (“SCS”),
11 the proposed settlement administrator, agrees to cap the administration
12 costs at \$14,450. Kravitz Decl., ¶26 , Ex. E-1.

13 **H. Plaintiff’s Initial Motion for Preliminary Approval**

14 On July 11, 2023, the Plaintiff filed a Motion for Preliminary
15 Approval of the Settlement. Dkt. #43. During the hearing on August
16 28, 2023, the Court ordered that the Parties revise the documents and
17 proposed order and ordered Defendant to pay for the CAFA notices and
18 Plaintiff to obtain bids for the settlement administration and a cap for
19 the total costs. On November 9, 2023, the parties entered into the
20 Second Amended Settlement Agreement. (See Kravitz Decl., Exhibit
21 C).

22 **II. THE PROPOSED SETTLEMENT CLASS SATISFIES THE**
23 **REQUIREMENTS OF RULE 23**

24 Under Fed. R. Civ. P. 23(e), “claims, issues, or defenses of . . . a
25 class proposed to be certified for purposes of settlement . . . may be
26 settled . . . only with the court's approval.”

27 Court approval of class action settlements under Rule 23(b)(1)
28 occurs in three steps: (1) preliminary approval of the proposed
settlement, including (if the class has not already been certified)

1 conditional certification of the class for settlement purposes; (2) notice
2 to the class providing the members with an opportunity to object to the
3 settlement; and (3) a final fairness hearing concerning the fairness,
4 adequacy, and reasonableness of the settlement. *See* Fed. R. Civ. P.
5 23(e); Manual for Complex Litigation § 21.632 (4th ed. 2004).

6 Certification of a settlement class is appropriate where the four
7 prerequisites of Rule 23(a) – numerosity, commonality, typicality, and
8 adequacy of representation – are satisfied. *See* Fed. R. Civ. P. 23(e).

9 In addition to the foregoing, a settlement class must satisfy one of
10 the three subsections of Rule 23(b). *Amchem Prods., Inc. v. Windsor*,
11 521 U.S. 591, 614, 620 (1997) (“Confronted with a request for
12 settlement-only class certification, a district court need not inquire
13 whether the case, if tried, would present intractable management
14 problems . . . for the proposal is that there be no trial. But other
15 specifications of the rule . . . demand undiluted . . . attention in the
16 settlement context.”).

17 To receive court approval to send notice to the class, the Parties
18 must provide “sufficient” information for the court to determine that it
19 will “likely” be able to (1) certify the class for purposes of judgment, Fed.
20 R. Civ. P. 23(e)(1)(B)(ii), and (2) approve the settlement, Fed. R. Civ. P.
21 23(e)(1)(B)(i).

22 In turn, the Court evaluates whether certification of a settlement
23 class is appropriate and whether the settlement is fundamentally fair,
24 adequate, and reasonable. *See In re Chrysler-Dodge-Jeep Ecodiesel*
25 *Mktg., Sales Practices, & Prod. Liab. Litig.*, No. 17-MD-02777- EMC,
26 2019 WL 536661, at *5 (N.D. Cal. Feb. 11, 2019).

27 This Court should preliminarily certify the proposed class for the
28 purpose of settlement because it meets the requirements of Federal
Rule of Civil Procedure 23.

1 **A. The Settlement Class Is Sufficiently Numerous**

2 The proposed class exceeds 1000 current and former Plan
3 participants. (Kravitz Decl. ¶ 24).

4 “[G]enerally if the named plaintiff demonstrates that the potential
5 number of plaintiffs exceeds 40, the first prong of Rule 23(a) has been
6 met.” *Miletak v. Allstate Ins. Co.*, No. C 06-03778 JW, 2010 WL 809579,
7 at 10 (N.D. Cal. Mar. 5, 2010) (citing *Stewart v. Abraham*, 275 F.3d 220,
8 227 (3d Cir. 2001).

9 Thus, the numerosity requirement is satisfied. *In re Disonics*
10 *Securities Litig.*, 599 F.Supp. 447, 451 (N.D. Cal. 1984) (finding that
11 numerosity is established where there are potentially hundreds of class
12 members).

13 **B. There are Common Questions of Law and Fact**

14 “[A] finding of commonality does not require that all class
15 members share identical claims.” *In re Dynamic Random Access*
16 *Memory (DRAM) Antitrust Litig.*, MDL No. 1486, 2013 WL 12333442, at
17 *45 (N.D. Cal. Jan. 8, 2013) (citation and quotation marks omitted).

18 “The commonality requirement will be satisfied if the named
19 plaintiffs share at least one question of fact or law with the grievances
20 of the prospective class.” *Rodriguez v. Hayes*, 591 F.3d 1105, 1112 (9th
21 Cir. 2010).

22 Here, several common questions of fact and law exist that pertain
23 to the central issue in this matter – that is whether the Hyatt
24 Defendants breached their ERISA fiduciary duties in connection with
25 the alleged failure to follow the terms of the Plan and the missed
26 deferral opportunities for the Settlement Class members. Courts in this
27 Circuit routinely hold that the commonality element is satisfied in
28 ERISA and others, similar cases. *See Cryer v. Franklin Templeton*
Res., Inc., No. C 16-4265 CW, 2017 WL 4023149, at *5 (N.D. Cal. July

1 26, 2017) (citing *Kanawi v. Bechtel Corp.*, 254 F.R.D. 102, 109 (N.D. Cal.
2 2008) (finding that “[t]he common focus will be ‘on the conduct of Hyatt
3 Defendants: whether they breached their fiduciary duties to the Plan as
4 a whole by paying excessive fees, whether they made imprudent
5 investment decisions”); *see also Tibble v. Edison Intern.*, No. CV 07–
6 5359 SVW (AGRx), 2009 WL 6764541, at *3-*4 (C.D. Cal. June 30,
7 2009) (finding commonality satisfied where common issues included,
8 *inter alia*, “[w]hether Hyatt Defendants breached the terms of the Plan
9 documents by offsetting the costs of the recordkeeping and trustee
10 services with certain fees and interest earned on Plan assets” and
11 “[w]hether Hyatt Defendants chose certain investment options in order
12 to maximize the amount of recordkeeping offsets the Hyatt Defendants
13 could obtain from the mutual funds, rather than to maximize the return
14 to the Plan participants”); *In re Northrop Grumman Corp. ERISA Litig.*,
15 No. CV 06-06213 MMM (JCx), 2011 WL 3505264, at *8-*9 (C.D. Cal.
16 Mar. 29, 2011) (collecting cases).

17 Plaintiff has asserted breach of fiduciary duty claims and,
18 therefore, the common questions are, simply put, as follows:

19 (a) whether Hyatt Defendants failed to discharge their
20 duties with respect to the Plan solely in the interest of the Plan’s
21 participants for the exclusive purpose of providing benefits to
22 participants and their beneficiaries;

23 (b) whether Hyatt Defendants breached their fiduciary
24 duties under ERISA by failing to comply with the terms of the Plan; and

25 (c) whether and what form of relief should be afforded to
26 Plaintiff and the Class. Thus, the proposed Settlement Class satisfies
27 the commonality requirement.

28 As explained above, the proposed Settlement Class satisfies Rule
23(a)’s commonality requirement for settlement.

1 **C. The Representative Plaintiff's Claims Are Typical**

2 “The purpose of [Rule 23(a)(3)’s] typicality requirement is to
3 assure that the interest of the named representative aligns with the
4 interests of the class.” *Hanon v. Dataproducts Corp.*, 976 F.2d 497, 508
5 (9th Cir. 1995). “A plaintiff’s claim is typical if it arises from the same
6 event or practice or course of conduct that gives rise to the claims of
7 other class members and his or her claims are based on the same legal
8 theory.” *Keele v. Wexler*, 149 F.3d 589, 595 (9th Cir. 1998).

9 Here, Plaintiff’s claims are typical of all other settlement class
10 members in that Plaintiff was a participant in the same Plan as all
11 other settlement class members and alleges that the Hyatt Defendants
12 engaged in ERISA violations in the same manner with respect to the
13 Plan and all members of the settlement class.

14 Plaintiff asserts the same legal claims on behalf of himself and the
15 proposed class; namely, settlement class members that sustained
16 damages as a result of the Hyatt Defendants’ common course of
17 conduct.

18 These similarities satisfy Rule 23(a)’s typicality requirements.
19 *See In re Northrop Grumman Corp. ERISA Litig.*, 2011 WL 3505264, at
20 *10 (noting that courts have usually found typicality satisfied “in
21 defined contribution cases despite the fact that participants have
22 individual accounts and select their investment fund from a variety of
23 available options”) (internal citations omitted) (collecting cases holding
24 the same).

25 **D. The Representative Plaintiff Has Fairly And**
26 **Adequately Protected The Interests Of The Settlement**
27 **Class**

28 The Representative Plaintiff must “fairly and adequately protect
the interests of the class.” Fed. R. Civ. P. 23(a)(4).

1 The adequacy prong is satisfied when “the representative party's
2 attorney [is] qualified, experienced and generally able to conduct the
3 litigation; and [] the suit [is] not collusive and that the representative
4 plaintiffs’ interests [are] not antagonistic to those of the remainder of
5 the class.” *Butler v. Home Depot, Inc.*, No. C-94-4335 SI, 1996 WL
6 421436, at *3 (N.D. Cal. Jan. 25, 1996).

7 Here, Plaintiff and the Class he seeks to represent share common
8 interests with respect to seeking compensation for the Hyatt
9 Defendants’ alleged breaches of fiduciary duty. By proving his own
10 claims, Plaintiff will necessarily help to prove the claims of his fellow
11 Settlement Class members. In addition, Plaintiff has no interests that
12 are antagonistic to the Class, and he has actively participated in
13 discovery and the mediation. (Kravitz Decl. ¶21.)

14 Further, Class Counsel are experienced class action litigators,
15 including ERISA class actions, familiar with the legal and factual issues
16 involved, and are highly qualified. (Kravitz Decl. ¶¶ 33-34.) Thus, the
17 adequacy requirement is satisfied.

18 **E. The Proposed Class Satisfies Rule 23(b)(1)’s**
19 **Requirements**

20 “[A] class action can be maintained if prosecuting separate actions
21 by individual settlement class members would create a risk of either (A)
22 inconsistent and varying adjudications with respect to individual
23 settlement class members that would establish incompatible standards
24 of conduct for the party opposing the class; or (B) adjudications with
25 respect to individual settlement class members that, as a practical
26 matter, would be dispositive of the interests of the other members not
27 parties to the individual adjudications or would substantially impair or
28 impede their ability to protect their interests.” *Tibble*, 2009 WL

1 6764541, at *2. “Courts have noted that ‘ERISA [fiduciary litigation] . .
2 . . presents a paradigmatic example of a (b)(1) class.’” *Id.* at *7 (quoting
3 *In re Global Crossing Sec. & ERISA Litig.*, 225 F.R.D. 436, 453
4 (S.D.N.Y. 2004); *see also In re Elec. Data Sys. Corp. ERISA Litig.*, 224
5 F.R.D. 613, 628 (E.D.Tex. 2004) (“Claims brought under ERISA section
6 502(a)(2) are typically certified under Rule 23(b)(1) or (2).”); *Mehling v.*
7 *New York Life Ins. Co.*, 246 F.R.D. 467, 476 (E.D. Pa. 2007) (“Because
8 Plaintiffs are alleging a breach of fiduciary duty, any finding as to
9 Hyatt Defendants' alleged breach in an individual suit will affect the
10 interests of Plan participants not parties to the suit.”).

11 Thus, the proposed Settlement meets the requirements of
12 Fed.R.Civ.P. 23(b)(1), given the nature of this case and the relief sought
13 on behalf of the Class.

14 **III. THE SETTLEMENT SATISFIES THE CRITERIA FOR** 15 **PRELIMINARY APPROVAL**

16 Settlement spares litigants the uncertainty, delay, and expense of
17 a trial, and reduces the burden on judicial resources. As a result,
18 “[c]ompromises of disputed claims are favored by the courts.” *Williams*
19 *v. First Nat’l Bank*, 216 U.S. 582, 595 (1910). “There is a strong policy
20 favoring compromises that resolve litigation, and case law in the Ninth
21 Circuit reflects that strong policy.” *In re NVIDIA Corp. Derivative*
22 *Litig.*, No. C-06-06110-SBA (JCS), 2008 WL 5382544, at *2 (N.D. Cal.
23 Dec. 22, 2008) (referencing *MWS Wire Indus., Inc. v. California Fine*
24 *Wire Co.*, 797 F.2d 799, 802 (9th Cir.1986) (“There is an overriding
25 public interest in settling and quieting litigation.”); *see also Churchill*
26 *Vill., LLC v. Gen. Elec.*, 361 F.3d 566, 576 (9th Cir. 2004) (noting that
27 there is a “strong judicial policy that favors settlements, particularly
28 where complex class action litigation is concerned”). Settlements are

1 favored “particularly in class actions and other complex cases where
2 substantial judicial resources can be conserved by avoiding formal
3 litigation.” *Id.* (citing *In re GMC Pick-Up Truck Fuel Tank Prods. Liab.*
4 *Litig.*, 55 F.3d 768, 784 (3d Cir. 1995)).

5 “Review of a proposed class action settlement generally involves
6 two hearings.” *Ogbuehi v. Comcast of California / Colorado / Florida /*
7 *Oregon, Inc.*, 303 F.R.D. 337, 344 (E.D. Cal. 2014) (citing Manual for
8 Complex Litigation (Fourth), § 21.61 (4th ed. 2004)). First, parties
9 submit the terms of the settlement to the court and “[t]he judge must
10 make a preliminary determination on the fairness, reasonableness, and
11 adequacy of the settlement terms and must direct the preparation of
12 notice of the certification, proposed settlement, and the date of the final
13 fairness hearing.” Manual for Complex Litigation (Fourth) § 21.61
14 (2004). After the preliminary approval and notice to the class, the court
15 shall conduct a final approval hearing regarding the proposed
16 settlement. *Id.*; see also *Narouz v. Charter Commc’ns, LLC*, 591 F.3d
17 1261, 1267 (9th Cir.2010).

18 At the preliminary approval stage, the Court simply needs to
19 ensure that the proposed settlement appears to be reasonable and
20 within the range of what is fair. See *Litty v. Merrill Lynch & Co., Inc.*,
21 2015 WL 4698475, at *8 (C.D. Cal. Apr. 27, 2015) (explaining that at
22 the preliminary approval phase, “the court need only review the parties’
23 proposed settlement to determine whether it is within the permissible
24 ‘range of possible judicial approval and, thus, whether the notice to the
25 class and the scheduling of the formal fairness hearing is appropriate”
26 (quoting *Wright v. Linkus Enters.*, 259 F.R.D. 468, 472 (E.D. Cal.
27 2009))). “Generally, preliminary approval will be granted if it appears
28 to fall ‘within the range of possible judicial approval’ and ‘does not

1 disclose grounds to doubt its fairness or other obvious deficiencies, such
2 as unduly preferential treatment of class representatives or of segments
3 of the class, or excessive compensation for attorneys.’ *Scott v. United*
4 *States Auto. Ass’n.*, 2013 WL 1225170, at *1 (W.D. Wash. Jan. 7, 2013)
5 (citing Newberg on Class Actions (Fourth) § 11:25 (2010) (quoting
6 Manual for Complex Litigation (Fourth) § 30.41 (1995))).

7 New amendments to Rule 23 took effect on December 1, 2018.
8 These amendments provide further teaching on the standards that
9 guide a court’s preliminary approval analysis.¹ Under the new Rule
10 23(e), in weighing a grant of preliminary approval, district courts must
11 determine whether “giving notice is justified by the parties’ showing
12 that the court will likely be able to: (i) approve the proposal under Rule
13 23(e)(2); and (ii) certify the class for purposes of judgment on the
14 proposal.” Fed. R. Civ. P. 23(e)(1)(B)(i–ii). Because Rule 23(e)(2) sets
15 forth the factors that a court must consider when weighing final
16 approval, it appears that courts, in essence, must assess, at the
17 preliminary approval stage, whether the parties have shown that the
18 court will likely find that the factors weigh in favor of final settlement
19 approval.

20 The amended Rule 23(e)(2) requires courts to consider whether:

21 (A) the class representatives and class counsel have
22 adequately represented the class; (B) the proposal was
23 negotiated at arm's length; (C) the relief provided for the
24 class is adequate, taking into account: (i) the costs, risks, and
25 delay of trial and appeal; (ii) the effectiveness of any

26
27 ¹Among other things, the new amendments set forth standards under Rule
28 23(e)(1)(B)(i–ii) that a district court must ensure are met prior to granting of
preliminary approval of a proposed settlement, and factors under Rule 23(e)(2) that
a district court must now consider when evaluating whether to grant final approval
of a proposed settlement. *See* Fed. R. Civ. P. 23(e).

1 proposed method of distributing relief to the class, including
2 the method of processing class-member claims, if required;
3 (iii) the terms of any proposed award of attorney's fees,
4 including timing of payment; and (iv) any agreement
5 required to be identified under Rule 23(e)(3); and (D) the
6 proposal treats settlement class members equitably relative
7 to each other.

8 (Fed. R. Civ. P. 23(e)(2). *see In re MyFord Touch Consumer Litig.*, No.
9 13-cv-03072-EMC, 2019 WL 1411510, at *5 (N.D. Cal. Mar. 28, 2019).

10 Additionally, courts in the Ninth Circuit have traditionally
11 considered eight factors to assist in weighing final approval and
12 determining whether a settlement is substantively fair, reasonable, and
13 adequate. These factors are:

14 (1) the strength of the plaintiff's case; (2) the risk,
15 expense, complexity, and likely duration of further litigation;
16 (3) the risk of maintaining class action status throughout the
17 trial; (4) the amount offered in settlement; (5) the extent of
18 discovery completed and the stage of the proceedings; (6) the
19 experience and views of counsel; (7) the presence of a
20 governmental participant; and (8) the reaction of the class
21 members of the proposed settlement.

22 *Churchill Vill., LLC v. Gen. Elec.*, 361 F.3d 566, 575 (9th Cir.
23 2004).

24 Additionally, when settlements are negotiated prior to class
25 certification, "courts must evaluate the settlement for evidence of
26 collusion" among the negotiating parties. *In re Volkswagen "Clean
27 Diesel" Marketing, Sales Practices, and Prods. Liab. Litig.*, 229 F.Supp.
28 3d 1052, 1064 (N.D. Cal. 2017) (citing *In re Bluetooth Prods. Liab.
Litig.*, 654 F.3d 935, 946 (9th Cir. 2011)).

1 The discussion of the Rule 23(e) considerations will inevitably
2 touch on several of the *Churchill* factors, including the risk, expense,
3 complexity, and likely duration of further litigation. The relevant
4 factors under *Churchill* and Rule 23(e)(2) weigh in favor of the
5 Settlement proposed here.

6 The Second Amended Settlement Agreement is fair, adequate, and
7 reasonable. Additionally, this Settlement is certainly not the product of
8 any collusion between the Parties, but rather is a fair agreement
9 between Parties reached after discovery and an arm's length, full-day
10 mediation. Therefore, this Court should preliminarily approve the
11 Settlement and certify the Settlement Class.

12 Plaintiff respectfully requests that this Court preliminarily
13 approve the Second Amended Settlement Agreement with the Hyatt
14 Defendants, appoint Plaintiff's counsel as Class Counsel, and authorize
15 the issuance of Notice to Settlement Class Members.

16 **A. Adequate Representation by Class Representative and**
17 **Class Counsel**

18 The adequacy inquiry looks to whether “the interests of the class
19 representatives are antagonistic to those of the class and whether
20 counsel for the named plaintiffs possess the requisite ability and
21 expertise to conduct the litigation.” *Alaniz v. California Processors,*
22 *Inc.*, 73 F.R.D. 269, 276 (N.D. Cal. 1976).

23 One of the purposes of assessing adequate representation is to
24 “uncover conflicts of interest between named parties and the class they
25 seek to represent.” *Amchem Prod., Inc.*, 521 U.S. at 625.

26 “[A] class representative must be part of the class and possess the
27 same interest and suffer the same injury as the class members.” *Wal-*
28 *Mart Stores, Inc. v. Dukes*, 564 U.S. 338, 348–49 (2011) (citations and

1 quotations omitted).

2 Plaintiff has no antagonistic interests, has participated in
3 discovery and a mediation, and assisted counsel and diligently
4 represented the Class. Class Counsel have investigated the action,
5 reviewed significant discovery, worked with an expert, engaged in
6 extensive conferences with opposing counsel, and negotiated the
7 Settlement before the Court with the Hyatt Defendants. Moreover,
8 Class Counsel are experienced ERISA practitioners. (*See* Kravitz Decl.
9 ¶¶ 33-37.) As such, the Court should deem the representation to be
10 adequate and in satisfaction of the requirements of Fed. R. Civ. P.
11 23(e)(2)(A).

12 **B. Arm's-Length Negotiations**

13 Here, the Second Amended Settlement Agreement
14 represents the culmination of intensive arm's-length negotiations with
15 the assistance of Mediator Robert Meyer of JAMS, who the Parties met
16 with on several occasions. (Kravitz Decl. ¶ 14.) Plaintiff was
17 represented in the Settlement negotiations by a team of attorneys who
18 have considerable experience in ERISA litigation, and who are,
19 therefore, well-versed in the legal and factual issues here. (*Id.* ¶¶ 15,
20 33-37.) The Hyatt Defendants were similarly represented by counsel
21 with extensive experience defending complex litigation, including
22 ERISA class actions. The Settlement negotiations were contested and
23 conducted in good faith. (*Id.*)

24 The participation of a well-respected mediator in this case is
25 further assurance that the Settlement is the result of arm's-length
26 negotiations. *See Harris v. Vector Mktg. Corp.*, No. 08-cv-5198-EMC,
27 2011 WL 1627973, at *8 (N.D. Cal. Apr. 29, 2011) ("An initial
28 presumption of fairness is usually involved if the settlement is
recommended by class counsel after arm's length bargaining."); *see also*

1 *Satchell v. Fed. Express Corp.*, No 03-cv-2659-SI, 2007 WL 1114010, at
2 *4 (N.D. Cal. Apr. 13, 2007) (“The assistance of an experienced mediator
3 in the settlement process confirms that the settlement is non-
4 collusive.”); *Bower v. Cycle Gear, Inc.*, No. 14-cv-02712-HSG, 2016 WL
5 4439875, at *5 (N.D. Cal. Aug. 23, 2016) (“[T]he parties reached their
6 settlement after two full-day mediation sessions before impartial and
7 experienced mediators, which strongly suggests the absence of collusion
8 or bad faith by the parties or counsel.”).

9 In addition to the participation of the mediator, the Initial
10 Settlement Agreement was reviewed by an independent fiduciary,
11 whose recommendations were incorporated into the Amended
12 Settlement Agreement, and the Second Amended Settlement
13 Agreement.

14 Neither the mediator, nor the fiduciary has an interest in the
15 outcome of the litigation.

16 Accordingly, this factor weighs in favor of granting final approval
17 and the requirements of Fed.R.Civ.P. 23(e)(2)(B) are also satisfied.

18 **C. Adequate Relief for the Class**

19 In assessing whether the proposed Settlement provides adequate
20 relief for the putative class under Rule 23(e)(2)(C), the Court must
21 consider: (i) the costs, risks, and delay of trial and appeal; (ii) the
22 effectiveness of any proposed method of distributing relief to the Class,
23 including the method of processing class member claims, if required;
24 (iii) the terms of any proposed award of attorney's fees, including timing
25 of payment; and (iv) any agreement required to be identified under Rule
26 23(e)(3).

27 While Plaintiff believes that he would ultimately prevail, he
28 recognizes the risks associated with complex litigation. This litigation
involves complex factual and legal issues under ERISA. The Parties

1 were fully aware of the risks of litigation and the complex issues
2 involved, making this Settlement a reasonable and fair result under the
3 circumstances. Moreover, there is a substantial likelihood of appeal
4 from any final judgment. A certain result for settlement class members
5 now, rather than a possibly larger, but contingent one at some
6 indefinite time years in the future, weighs in favor of approval of the
7 Settlement.

8 The next factor looks at the method of distributing relief to
9 settlement class members. Fed. R. Civ. P. 23(e)(2)(C)(ii). “A claims
10 processing method should deter or defeat unjustified claims, but the
11 court should be alert to whether the claims process is unduly
12 demanding.” Fed. R. Civ. P. 23 Advisory Committee's note to 2018
13 amendment.

14 The method used in the present action is set forth in the Second
15 Amended Settlement Agreement. “Approval of a method of allocation of
16 settlement proceeds in a class action is governed by the same standards
17 of review applicable to approval of the settlement as a whole: the plan
18 must be fair, reasonable, and adequate. It is reasonable to allocate the
19 settlement funds to class members based on the extent of their injuries
20 or the strength of their claims on the merits.” *Rieckborn v. Velti PLC*,
21 No. 13-cv-03889-WHO, 2015 WL 468329, at *8 (N.D. Cal. Feb. 3, 2015)
22 (citing *In re Omnivision Techs., Inc.*, 559 F.Supp. 2d 1036, 1045 (N.D.
23 Cal. 2008)). “As numerous courts have held, a method of allocation
24 need not be perfect.” *Brown v. Brewer*, CV 06-3731-GHK (SHx), 2012
25 WL 12882380, at *1 (C.D. Cal. Jan. 18, 2012) (citing *In re Giant*
26 *Interactive Grp., Inc. Sec. Litig.*, No. 07 Civ. 10588 (PAE), 2011 WL
27 5244707, at *8 (S.D.N.Y. Nov. 2, 2011)).

28 Under the Settlement, the plan of allocation is straightforward
and fair to all settlement class members. The Settlement

1 Administrator will determine the amount of the settlement allocation
2 for each current Plan participant and former Plan participant based on
3 the amount of their missed deferral opportunities during the Class
4 Period. The allocations are made in a manner proportionate to the size
5 of the missed deferral opportunities of each settlement class member.
6 Moreover, with respect to the manner of distribution, current Plan
7 participants do not need to take any affirmative steps to receive
8 payment under the Settlement. Former Plan participants will receive
9 their benefit by check. Thus, not only is the plan of allocation fair, but
10 settlement class members will also readily receive the benefits of the
11 Settlement. Moreover, the method of allocation was reviewed and
12 ultimately approved by the independent fiduciary, Fiduciary
13 Counselors, after the Parties incorporated its recommendations into the
14 Amended Settlement and Second Amended Settlement Agreement.

15 The next factor is the terms of any attorneys' fee award. Class
16 Counsel will seek approval from the Court of their attorneys' fees not to
17 exceed \$368,750, as well as litigation costs and expenses advanced and
18 carried by Class Counsel during this litigation. Class Counsel request a
19 fee of approximately 25 percent of the gross settlement amount of
20 \$1,475,000, a percentage that falls well within established Ninth
21 Circuit precedent and that is manifestly reasonable in light of the facts
22 and circumstances of the case, including, among other things, the
23 results achieved, the skill and quality of work, the contingent nature of
24 the fee, and awards made in similar cases. *See, e.g., Vandervort v.*
25 *Balboa Capital Corp.*, 8 F.Supp. 3d 1200, 1210 (C.D. Cal. 2014) (finding
26 "33% award of fees and costs is warranted . . . given the length of the
27 case and the issues involved"); *Ching v. Siemens Indus., Inc.*, 2014 WL
28 2926210, at *8 (N.D. Cal. June 27, 2014) (finding "the request for
attorneys' fees in the amount of 30% of the common fund falls within

1 the range of acceptable attorneys’ fees in Ninth Circuit cases”); *Glass v.*
2 *UBS Fin. Serv., Inc.*, 2007 WL 221862, at *4 (N.D. Cal. Jan. 26, 2007)
3 (determining settlement of a wage and hour class action for 25 to 35% of
4 the claimed damages to be reasonable in light of the uncertainties
5 involved in the litigation); *Vasquez v. Coast Valley Roofing, Inc.*, 266
6 F.R.D. 482, 491 (E.D. Cal. 2010) (noting that “[t]he typical range of
7 acceptable attorneys’ fees in the Ninth Circuit is 20% to 33 1/3% of the
8 total settlement value, with 25% considered the benchmark”); *In re*
9 *Pacific Enters. Sec. Litig.*, 47 F.3d at 379 (affirming fee award equal to
10 33% of fund); *In re Activision Sec. Litig.*, 723 F.Supp. 1373, 1375 (N.D.
11 Cal. 1989) (affirming award of 32.8% fee); and *Linney v. Cellular Alaska*
12 *P’Ship*, 1997 WL 450064, at *7 (N.D. Cal. July 18, 1997) (permitting
13 attorneys’ fees in the amount 33.3% of \$6,000,000 common fund and
14 noting that “[c]ourts in this district have consistently approved
15 attorneys’ fees which amount to approximately one-third of the relief
16 procured for the class”).

17 In addition, the independent fiduciary found that the
18 amount requested for the attorneys’ fees and the case contribution
19 award are reasonable under the facts and circumstances of the case.

20 Consideration of the next Rule 23(e)(2) factor, that class
21 members are treated equitably, “could include whether the
22 apportionment of relief among class members takes appropriate account
23 of differences among their claims, and whether the scope of the release
24 may affect class members in different ways that bear on the
25 apportionment of relief.” Fed. R. Civ. P. 23 Advisory Committee’s Note
26 to 2018 amendment. As set forth above, the plan of allocation is fair,
27 and settlement class members are being treated equitably.

28 **D. Churchill Factors and Fear of Collusion**

The applicable *Churchill* factors favor preliminary approval. With

1 regard to the first and fifth factors, Plaintiff's case is strong. The second
2 factor, the risk, expense, complexity, and potential for further
3 durations, points in favor of settlement. While the case has resolved
4 early in the litigation process, there nonetheless existed the potential
5 for further litigation, including trial, post-trial motions, and a likely
6 appeal. Extensive informal discovery was conducted and expert
7 information was exchanged by the Parties. Additionally, the amount of
8 the settlement, the fourth *Churchill* factor, is a strong achievement,
9 especially given the uncertainty of trial. The gross settlement amount
10 is \$1,475,000 and will provide strong recompense to current and former
11 Plan participants. With respect to the sixth *Churchill* factor, all
12 counsel in this case support the Second Amended Settlement
13 Agreement. *See In re Omnivision*, 559 F.Supp. 2d at 1043 (holding
14 “[t]he recommendations of plaintiffs’ counsel should be given a
15 presumption of reasonableness”). Counsel for both Plaintiff and the
16 Hyatt Defendants have broad experience litigating ERISA claims, and
17 their knowledge regarding the case is strong considering the extensive
18 discovery conducted and the number of issues contested in this case. In
19 addition, the Fiduciary also found the Settlement amount to be
20 reasonable.

21 Finally, the Settlement is clearly the result of arm’s-length
22 negotiations between experienced counsel for the Parties. There is
23 absolutely no concern of collusion in this case. As explained above,
24 “class counsel are not slated to receive a disproportionate distribution of
25 the settlement.” *Bayat v. Bank of the West*, 2015 WL 17443542, at *7
26 (N.D. Cal. Apr. 15, 2015) (citation omitted). Also, “because any
27 attorneys’ fees award will come out of the common fund, there is no
28 ‘clear sailing’ agreement here that would warrant against settlement
approval.” *Id.* (citing *In re Bluetooth*, 654 F.3d at 947 (noting the

1 concern that such arrangements providing for the payment of fees
2 separate from the class could signal an agreement between counsel to
3 pay class counsel excessive fees, leaving the class with a subpar
4 settlement)). Moreover, the Parties negotiated before a respected
5 mediator, Robert Meyer of JAMS. *See Satchell*, 2007 WL 1114010, at *4
6 (“The assistance of an experienced mediator in the settlement process
7 confirms that the settlement is non-collusive.”). In addition, the
8 Settlement terms reached at mediation were reviewed and approved by
9 an independent fiduciary. This agreement is the result of arm’s-length
10 negotiations, and there should be no concern of collusion among the
11 Parties.

12 **IV. THIS COURT SHOULD APPOINT PLAINTIFF’S COUNSEL** 13 **AS CLASS COUNSEL**

14 Rule 23(c)(1)(B) states that an order certifying a class action
15 “must appoint class counsel under Rule 23(g).” The court must consider
16 “(i) the work counsel has done in identifying or investigating potential
17 claims in the action; (ii) counsel’s experience in handling class actions,
18 other complex litigation, and the types of claims asserted in the action;
19 (iii) counsel’s knowledge of the applicable law; and (iv) the resources
20 counsel will commit to representing the class.” Fed. R. Civ. P.
21 23(g)(1)(A).

22 Plaintiff’s counsel have considerable experience in litigating
23 complex class actions, including ERISA class actions. Moreover,
24 Plaintiff’s counsel is willing to, and does, take class actions to trial
25 when a reasonable resolution cannot be reached. The work performed
26 by Plaintiff’s counsel in this matter, as well as their substantial
27 experience, provides more than an ample basis for finding that they
28 satisfy each applicable criterion under Rule 23(g), and are well qualified
to serve as Class Counsel. (Kravitz Decl. ¶¶15,33-34.) Plaintiff’s

1 counsel investigated the action, conferred with experts, engaged in
2 extensive informal discovery, and mediated the action. Accordingly,
3 Plaintiff’s counsel should be appointed Class Counsel.

4 **V. THE COURT SHOULD APPROVE THE PROPOSED NOTICE**

5 The Parties also seek this Court’s approval of the Notice
6 procedures set out in the Second Amended Settlement Agreement.
7 Under the proposed Notice plan, Strategic Claims Services will send
8 direct Notice by email or post-card notice by first class mail to members
9 of the Settlement Class and post the notice on a website established for
10 the case. The manner in which this notice is disseminated, as well as
11 its content, must satisfy Rule 23(c)(2) (governing class certification
12 notice), Rule 23(e)(1) (governing settlement notice), and due process.
13 *See Grannan v. Alliant Law Grp., P.C.*, No. C10-02803 HRL, 2012 WL
14 216522, at *3 (N.D. Cal. Jan. 24, 2019).

15 Rule 23(c)(2)(A) provides that the Court may direct appropriate
16 notice to the class. Fed. R. Civ. P. 23(c)(2)(A). Similarly, Rule 23(e)(1)
17 states that “[t]he court must direct notice in a reasonable manner to all
18 class members who would be bound by the propos[ed] [settlement].”
19 Fed. R. Civ. P. 23(e)(1).

20 **A. The Proposed Methods For Providing Notice Meet The**
21 **Requirements For Approval**

22 The Parties propose that the Settlement Administrator mail an
23 individual Postcard Notice to each Class Member. (Kravitz Decl. ¶¶ 6-
24 7, Ex. A – 3.) Further, the Parties propose that the Settlement
25 Administrator publish Notice on a dedicated website. (*Id.* ¶¶ 6-7, Ex.
26 A.) These proposed methods of providing notice fully satisfy Rule 23(c),
27 Rule 23(e), and due process.
28

B. The Proposed Content Of The Notice Meets The

Requirements For Approval

1
2 The proposed content of the Notice also satisfies both Rule 23 and
3 due process. To satisfy Rule 23(c)(2)(A), the Notice must be
4 appropriate. Fed. R. Civ. P. 23(c)(2)(A). In addition, Rule 23(e) and due
5 process require that notice of a proposed settlement must inform class
6 members about the settlement's general terms, that the class members
7 can seek complete information from the court files, and that any
8 settlement class member may appear and be heard at a final approval
9 hearing. "Notice is satisfactory if it 'generally describes the terms of the
10 settlement in sufficient detail to alert those with adverse viewpoints to
11 investigate and to come forward and be heard.' *Churchill Vill.*, 361
12 F.3d at 575 (citing *Mendoza v. Tucson Sch. Dist. No. 1*, 623 F.2d 1338,
13 1352 (9th Cir. 1980)).

14 The proposed Notice meets these requirements. The proposed
15 mail and website Notice is written in plain English and describes: (1)
16 the nature of the claims in the case; (2) a description of the Settlement
17 Class; (3) a description of the Settlement and the relief to be provided;
18 and (4) how to get more information from this Court about the
19 Settlement, the Parties involved and the procedures to follow to object.
20 (Kravitz Decl. ¶¶ 6-7, Ex. A -2.) The Notice will include the deadline to
21 object to the Settlement and the date of the Fairness Hearing. (*Id.*)
22 The Notice states that settlement class members can enter an
23 appearance through their own counsel if desired. Finally, the Notice
24 makes clear that settlement class members do not need to do anything
25 to receive benefits under the Settlement. Accordingly, the contents of
26 the Notice meet all requirements and fully appraises settlement class
27 members about their options. *See Chao v. Aurora Loan Servs., LLC*,
28 2014 WL 4421308, at *6 (N.D. Cal. Sept. 5, 2014) (approving notice
which "describes the nature of the action, summarizes the terms of the

1 settlement, identifies the different classes and provides instruction on
2 how to opt out and object, and the proposed fees and expenses to be paid
3 to Plaintiff's counsel and the claims administrator").

4 Class Counsel propose a Notice that will maximize the
5 opportunity for members of the class to understand the nature of the
6 class, the Settlement, and to respond appropriately if they so choose.
7 The costs of Notice will be paid out of the gross settlement fund.
8 Plaintiff has endeavored to secure the most efficient Notice program
9 possible, which can be done using the addresses of the Plan's current
10 and former Plan participants.

11 Such Notice plans are commonly used in class action settlements
12 like this one and constitute valid, due, and sufficient notice to
13 settlement class members, and satisfy both Rule 23(c)(2)(A)'s
14 appropriateness standard and Rule 23(e)(1)'s "notice in a reasonable
15 manner" standard. *See, e.g., Moore's Federal Practice - Civil* §
16 23.102[3][a]-[c]. Plaintiff therefore respectfully moves this Court to
17 approve the proposed form and manner of Notice to the Settlement
18 Class.

19 VI. CONCLUSION

20 Plaintiff Lance Baird, individually, on behalf of the proposed
21 Settlement Class and the Hyatt Defendants, respectfully submits this
22 Memorandum of Points and Authorities in Support of their Unopposed
23 Motion for Preliminary Approval of Class Action Settlement, requests
24 the Court issue an Order that: (1) preliminarily approves the Second
25 Amended Settlement;² (2) preliminarily certifies the proposed
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28 ²The parties' executed the Initial Settlement, the Amended Settlement and the
Second Amended Settlement agreements which are attached as Exhibits A, B, and C,
respectively, to the concurrently filed Declaration of Ronald S. Kravitz. Terms not
defined herein shall have the same meaning as in the Second Amended Settlement.

1 Settlement Class; (3) approves the proposed Notice Plan in the Second
2 Amended Settlement Agreement and proposed Preliminary Approval
3 Order; and (4) sets a final approval hearing on a date convenient for the
4 Court at least 120 calendar days after entry of the proposed
5 Preliminary Approval Order.

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Dated: November 17, 2023

/s/ Ronald S. Kravitz
Ronald S. Kravitz
MILLER SHAH, LLP
456 Montgomery Street, Suite 1900
San Francisco, CA 94104
Telephone: (866) 540-5505
Facsimile: (866) 300-7367
Email: rskravitz@millershah.com

D. Joshua Staub (SBN 170568)
LAW OFFICE OF D. JOSHUA
STAUB
13015 Washington Blvd.
Los Angeles, CA 90066
Telephone: (310) 929-5269
Fascimile: (213) 816-1932
Email: josh@djoshuastaub.com

*Attorneys for Plaintiff Lance Baird and
the Putative Class*

Sam Schwartz-Fenwick (admitted PHV)
Seyfarth Shaw LLP
233 S Wacker Dr # 8000,
Chicago, IL 60606
Telephone: (312)-460-5948
Facsimile: (312):460-7948
Email: sschwartz-fenwick@seyfarth.com

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Eric W. May
Seyfarth Shaw LLP
2029 Century Park East, Suite 3500
Los Angeles, CA 90067-3021
Telephone: (310) 277-7200
Facsimile: (310) 201-5219
Email: EMay@seyfarth.com

Attorneys for Defendants

CERTIFICATE OF SERVICE

I hereby certify that on November 17, 2023, I caused the foregoing to be electronically filed with the Clerk of Court using the CM/ECF system, which will send notification to all counsel of record.

/s/ Ronald. S. Kravitz

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